Behavioral Health The New Normal

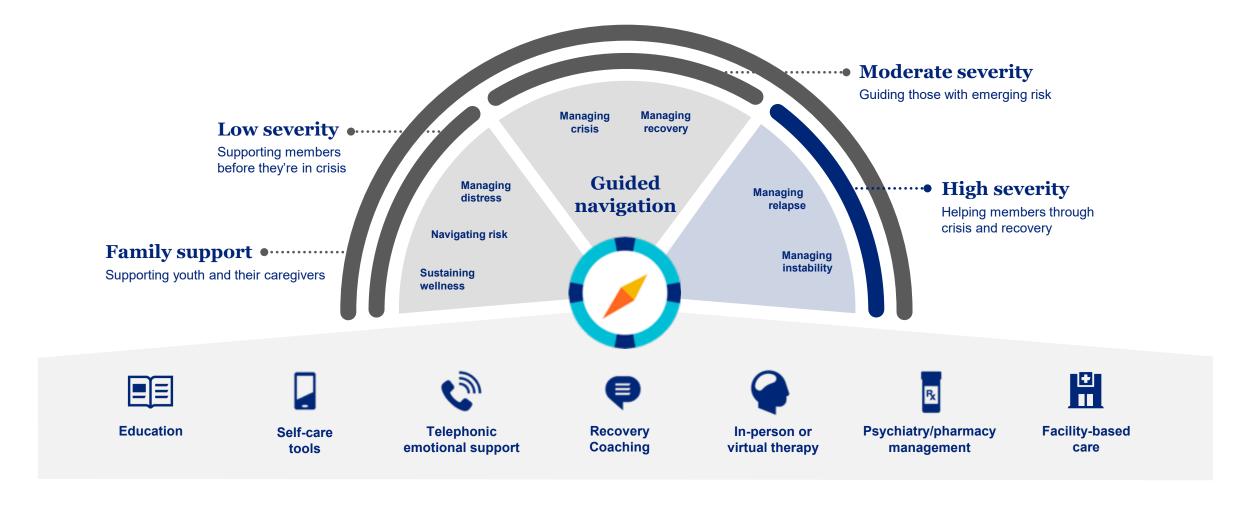
Dr. Debra Nussbaum, PhD, LCSW Sr. Director, Behavioral Health Evidence Based Services



Where are we in our emotional health journey to the new normal?

- Behavioral Health Network Update
- > Youth Mental Health Crisis
- Strategic Partners and Specialty Services
- Platinum Program Discussion
- NALC Virtual Utilization Trend
- NALC Substance Use Disorder Utilization Trend
- Digital Apps and Low Acuity Solutions
- What's on the Horizon- Emerging Technology

Guiding adults, youth and caregivers to the right care for their unique needs across a full range of behavioral health solutions





Behavioral Health Provider Network

National commercial network¹

487,826 **A** 9.1% YOY unique providers

EAP network¹

89,617 **A** 4.5% YOY unique providers

4,512

Facilities¹

▲ 6.6% YOY

unique providers

Specialized programs to improve member access



Express access network²

9,669 ▲ 8.1% YOY providers

- Providers contracted to offer appointments within 5 business days
- 92% of commercial members have access within 20 miles

Median time to care

11 in person **5** virtual



Virtual visits network³

263,393 **▲ 16.4%** unique virtual providers YOY

585,369 ▲ 26.3% YOY





Online scheduling

- 30,000+ clinicians
- Partnerships include Alma, AbleTo, Headway and Grow
- · Real-time access to provider schedules via DocASAP



- 1. Nussbaum D. Optum Provider Network Summary Dashboard. Accessed Oct 12, 2025.
- 2. Nussbaum D. Optum Provider Network Summary Dashboard. E&I Claims-based Algorithm: January-December 2024.
- 3. Nussbaum D. Provider Network Summary Dashboard. Accessed Oct 12, 2025.



Going beyond access to evidence and outcomes

Network

- Robust network, with guaranteed fast access to care and use of assessments to track treatment progression
- Digital navigation, including real-time access to provider schedules through DocASAP
- Specialty providers delivering evidence-based care to meet unique needs

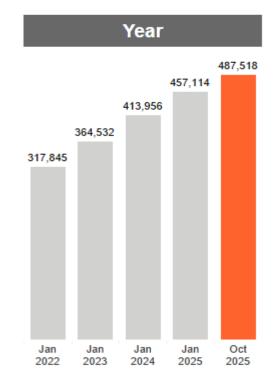
Quality

- Value-based care arrangements in outpatient settings enables condition improvement tracking
- Evidence-based care driving quality outcomes
- Flexible care options that support members before they are in crisis, including psych urgent care
- Platinum designations for facility based care

Collaboration

- Ongoing analysis of provider reimbursement to help balance unit cost trends with market competitiveness
- Strategic alliances help ensure timely access to specialized care
- Provider learning courses at no charge (some eligible for continuing education units (CEUs), including cultural awareness training)

65% BH network access growth since 2022



Improved timely access to care with improved outcomes and affordability



How the mental health crisis is affecting children

1 in 5

children has a mental health condition

4 in 10

teens reporting that they feel persistently sad or hopeless

50%

of mental health illnesses begin by age 14

1 in 5

teens has contemplated suicide



Source: Centers for Disease Control and Prevention. YRBS Data Summary & Trends. cdc.gov/healthyyouth/data/yrbs/yrbs_data_summary_and_trends.htm. Last reviewed April 27, 2023.



How children's mental health impacts the workforce



At least once a month:

75% of parents missed work (full or partial day)

72% of parents had work interrupted

58% of parents felt like work quality was negatively affected

50% felt unprepared in a meeting

50% fell behind on workload

*The Great Collide 2022 report. On Our Sleeves: The Movement for Children's Mental Health

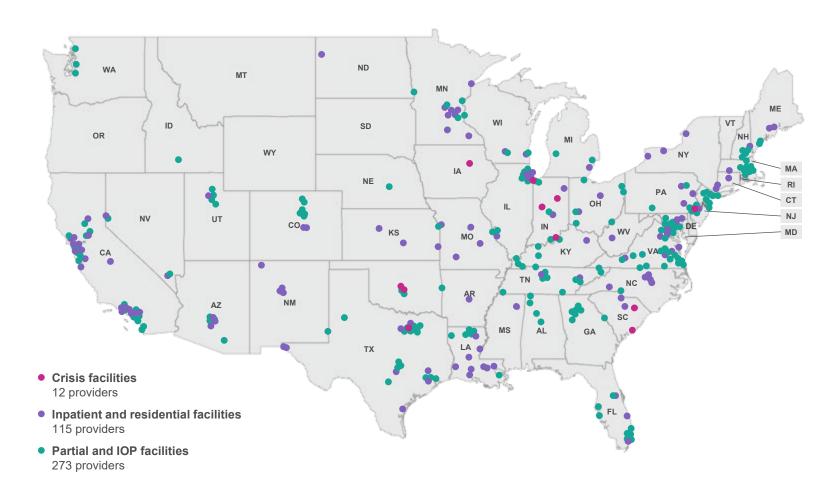








New pediatric programs in 2024





400

new facility-based pediatric programs, including partial/ intensive outpatient, inpatient/ residential and outpatient/crisis1



4 217

existing in-network facilities added/expanded pediatric programming¹



7,335

child and adolescent providers added to our network²

^{2.} Optum analysis of Network Summary Dashboard, Commercial and UBH General Networks 2023 vs. 2024. Talbot M. January 2025.



^{1.} Optum analysis of child/adolescent programs added to behavioral health network through Dec. 2024. Talbot M. January 2025.

Driving care through strategic partnerships

Increased access to care for pediatrics and adolescents



Bend offers a full continuum of care from low to high severity for the pediatric and adolescent population, involving the entire family and care team.



InStride Health offers support to pediatrics and adolescents with OCD and anxiety-related disorders.



Charlie Health offers intensive treatment, including medications, for adolescent and young adults for mental health and substance use concerns.



Little Otter offers comprehensive mental health care and family support through a digital platform, treating children ages 1–14.



Equip offers is a fully virtual intensive eating disorder program using evidence-based interventions for lasting results.

TELEMYND

Telemynd offers a comprehensive range of mental health services, including therapy and psychiatric care, delivered through a secure telehealth platform from ages 5 years.



Specialty strategic partners

Increasing access to mental health care

⊿ AbleTo	AbleTo offers an 8-week virtual CBT program in addition to therapy and coaching.	nema	Nema Health offers virtual programming for women, lead by women, for sexual trauma and other events like pregnancy loss.
Alma	Alma offers treatment for adolescents and adults through a virtual platform, with 6,000+ providers in 50 states.	∜ nocd	NOCD licensed therapists specialize in exposure and response prevention (ERP) therapy, the most effective OCD treatment.
array	Array delivers psychiatry, behavioral and mental health care to individuals who are in their home or any other private space using secure, online video calls.	Talkiatry	Talkiatry offers personalized virtual psychiatry visits and medication management.
Brightside Health	Brightside offers a virtual program that combines cognitive and behavioral therapy with independent skill practice for a wide range of symptoms.	Resilience ^{Lab}	Resilience Lab offers members struggling with mild to moderate mental health issues in both virtual and in-person care.
MINDPATH®	Mindpath offers psychiatry and therapy services in a virtual or brick and mortar format. Mindpath On Demand allows for same-day appointments for urgent treatment needs.	sondermind® Therapy Works.	SonderMind delivers virtual behavioral health care to adults, with 4,000 licensed providers.



Driving care through strategic partnerships

Increased substance use disorder access to care, expanding evidence-based treatment



Affect Therapeutics offers an evidence-based digital treatment program for stimulant use and alcohol use disorders in states where there is critical need, with rapid expansion nationwide.



Hazelden Betty Ford offers a virtual treatment and recovery coaching program so members can have access outside of the physical locations.



BayMark offers comprehensive addiction treatment programs deliver medically supervised services for adults in a variety of modalities and settings.



Monument leverages a holistic approach utilizing evidence-based practices for the treatment of alcohol use disorder.



BrightView leverages a holistic approach utilizing evidence-based practices for the treatment of opioid use disorder with medications for opioid use, group therapy, individual counseling and psychosocial services.



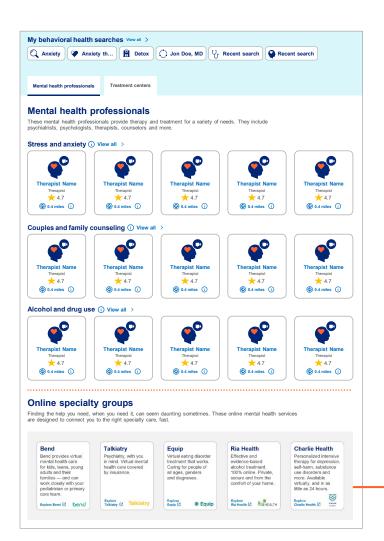
Ria offers a 100% online alcohol treatment program with expert medical, coaching and peer support.



Groups offers medications for opioid use programs centered around community — healing, recovering and maintaining success with group therapy.



Online specialty providers



New provider group marketplace concept



Display groups with specialized programs:

- · Virtual programs with immediate access
- National or very large footprint
- Specialized programs (substance use disorders, eating disorders, etc.)

Bend

Bend provides virtual mental health care for kids, teens, young adults and their families — and can work closely with your pediatrician or primary care team.

Explore Bend 🗹 bend

Talkiatry

Psychiatry, with you in mind. Virtual mental health care covered by insurance.

Explore Talkiatry [2]

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Talkiatry

Virtual eating disorder treatment that works. Caring for people of all ages, genders and diagnoses.

Explore Equip ☑

Equip

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Equip

Ria Health

Effective and evidence-based alcohol treatment. 100% online. Private, secure and from the comfort of your home.

Explore
Ria Health 🗹 Ria HEALTH

Charlie Health

Personalized intensive therapy for depression, self-harm, substance use disorders and more. Available virtually, and in as little as 24 hours.

> charlie bealth

Charlie Health

Affect Therapeutics

A digital alcohol and drug addiction program that is private, save and really works.

Explore Affect



Images and provider information provided for illustrative purposes only



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Platinum Recognition Program Quality and efficiency in care

Specialties:

- Acute mental health
- Eating disorder
- Substance use disorder

Eligibility criteria:

- Must be in-network with Optum
- Claims date requires minimum of 12 months
- At least 20 qualified admits for inpatient, residential or partial hospitalization
- Methodology Aligns with Centers of Excellence for medical disease management

Performance metrics:

- Readmission rates
- 7- and 30-day follow-up post-discharge rates
- Outlier length of stay
- Outlier episode cost rate
- Meets 4 out of 5 metrics
- Once recognized, the program is awarded with a modified utilization management oversight

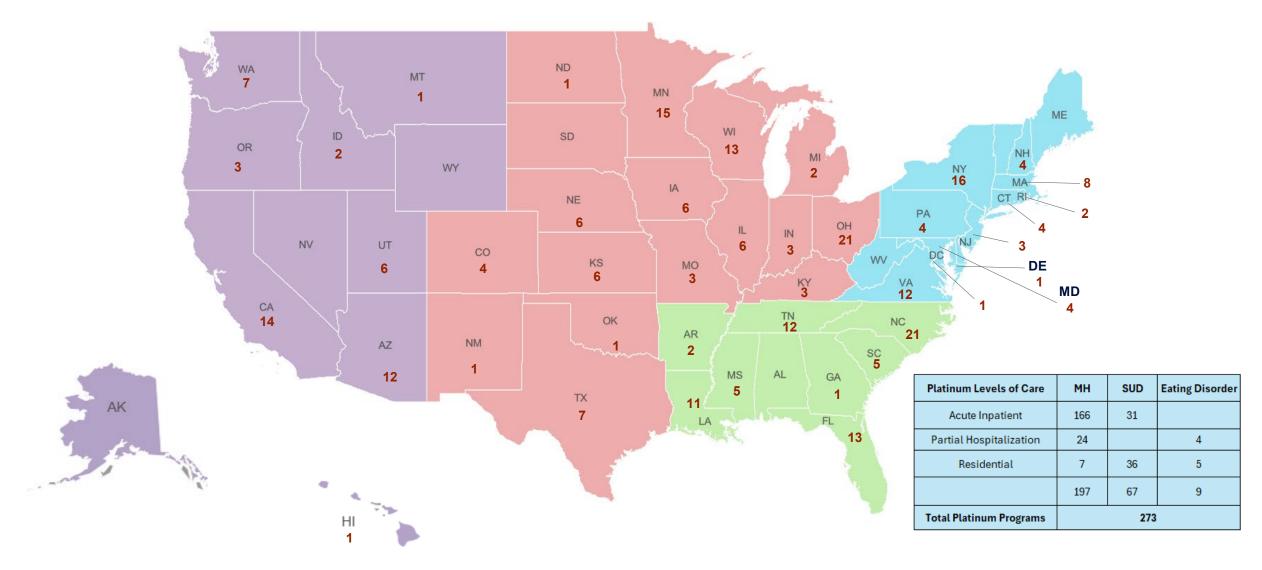
Data access:

- Track progress via Provider Express
- Quarterly outreach for declining metrics

For additional information, visit: <u>Platinum Recognition (providerexpress.com)</u>

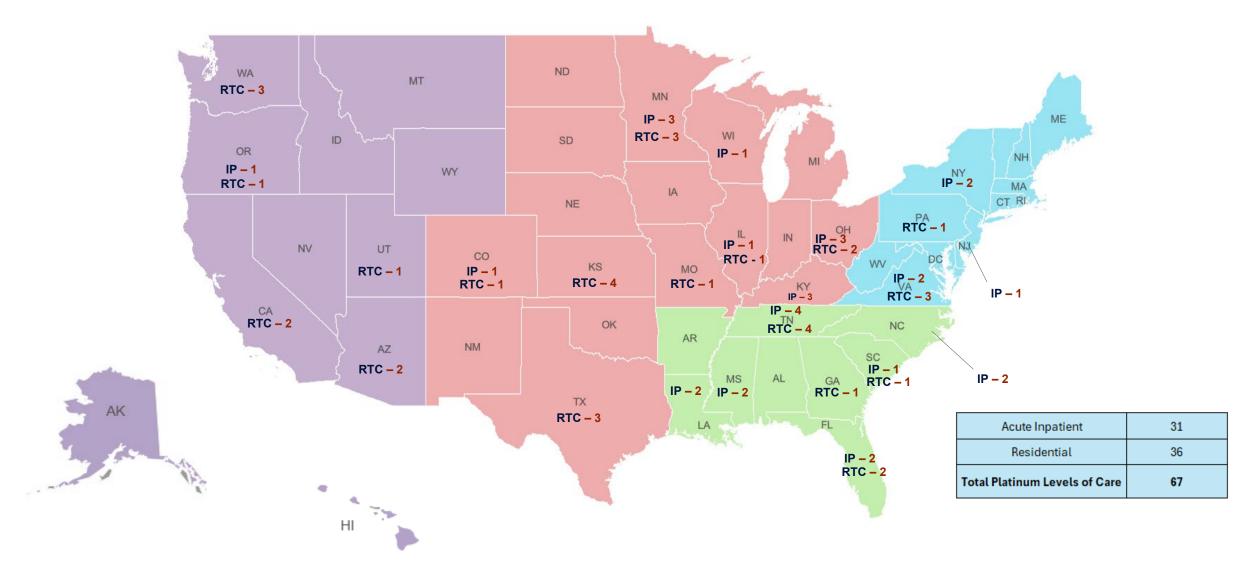


CY-2025 Platinum Levels Of Care By State



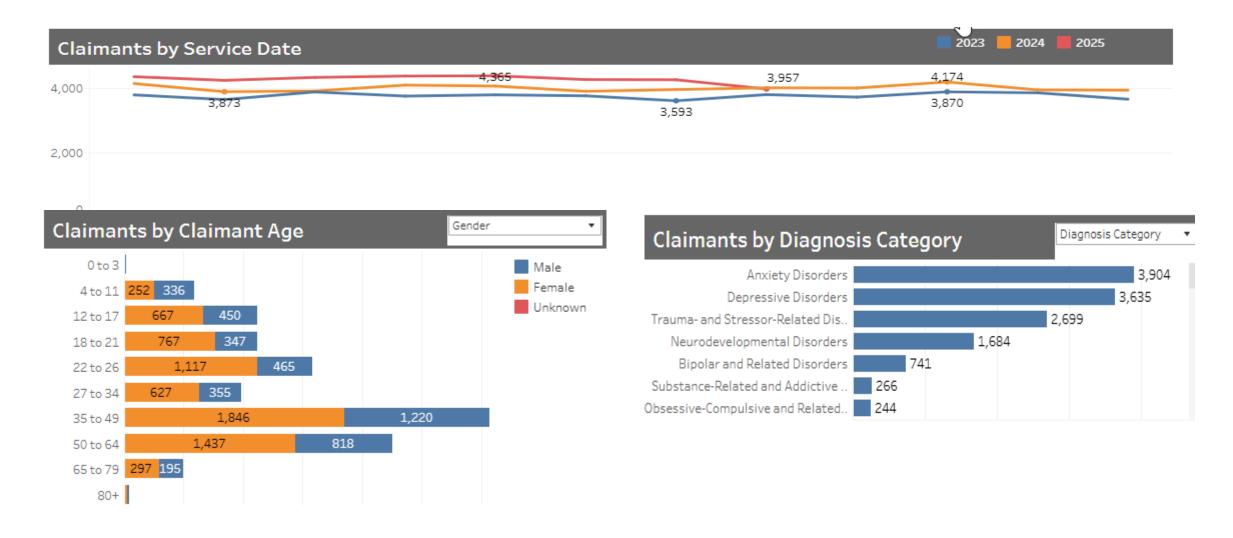


SUD CY-2025 Platinum Levels Of Care By State



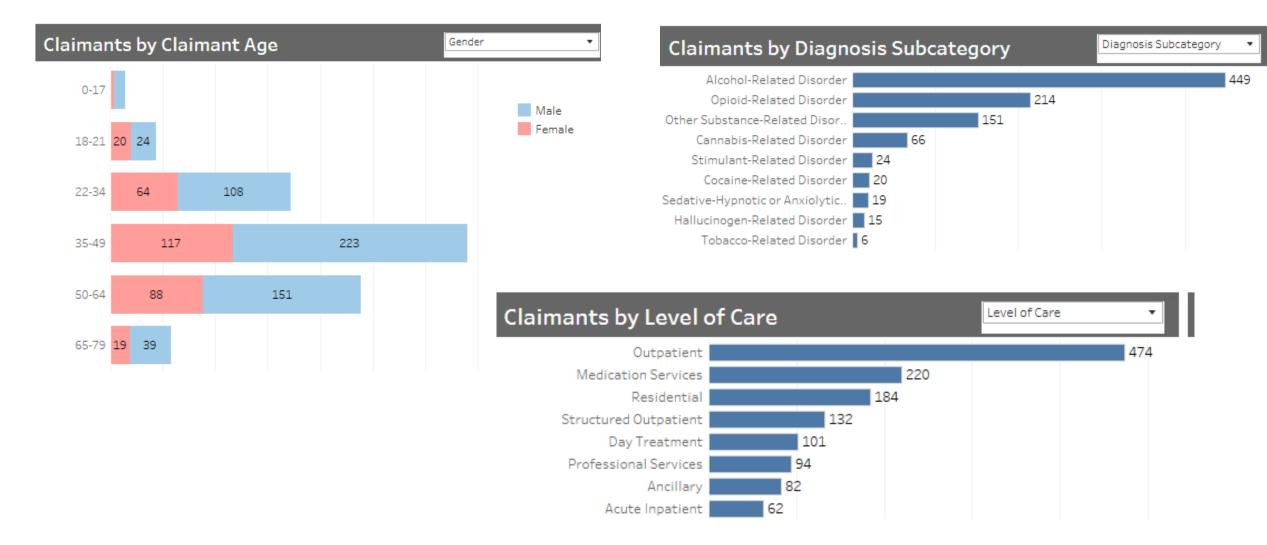


Virtual Behavioral Health – Utilization and Trends





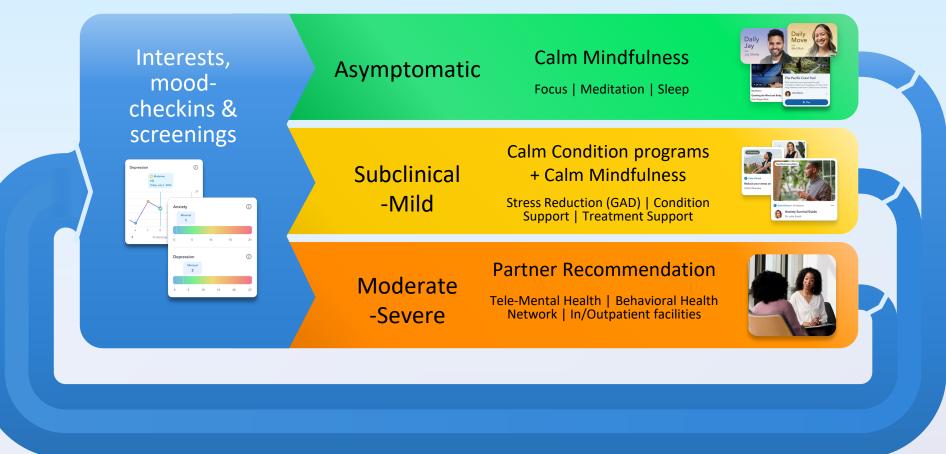
Substance Use Disorder







Calm Health offers evidence-based, HIPAA-compliant mental health solutions that can be easily integrated into existing health programs and services.



The Treatment Horizon



Coaching vs Therapy



Digital Therapeutics



Interventional Psychiatry



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